



Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of Sanford received is an entitlement community that receives annual allocation of funding from the United States Department of Housing and Urban Development (HUD), office of Planning and Development (CPD) Programs. The City of Sanford is awarded one (1) formula grant allocation; Community Development Block Grant (CDBG). Funding resources provide revenue to the City by addressing a wide range of eligible activities to meet the needs of Sanford's residents, concentrating in low-mod income neighborhoods.

The one-year action plan is based upon the priority needs defined in the Consolidated Plan strategy section and available resources. Guiding the allocation of resources and other investment decisions along with the City's projected performance goals in the coming year. The strategy establishes the general priorities for assisting low-and-moderate income City of Sanford residents and neighborhoods.

Annual Action Plans are developed to outline the programs and projects that will be funded and implemented each year to help meet the goals identified within the Five-Year Consolidated Plan (Strategic Plan). Annual accomplishments and grant expenditures are reported in an annual performance report completed at the end of each program year.

Serving as Sanford's application for Federal HUD Office of Community Planning and Development funding, The FY 2023-2024 One Year Plan identifies proposed projects and programs that will be funded by the Community Development Block Grant (CDBG). The FY 2023-2024 Action Plan was prepared with input from the public in accordance with federal regulations. The plan seeks to implement the goals and objectives of the Consolidated Plan to benefit low and moderate-income households and individuals in Sanford through provision of various improvements and services.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Public service activities will serve very low, low and moderate-income individuals in financial literacy, homebuyers counseling, health services, youth services, recreational and wellness programs, transportation services, training and job retention/creation.

Foster the development of vibrant neighborhoods by investing in public facilities activities serving in the City of Sanford area enhancing accessibility to human services and to serve low and moderate-income households.

Enhance the City's economic stability by investing in inclusive economic growth opportunities that develop and strengthen small businesses, as well as providing access to workforce development, job training/creation opportunities.

Increase and preserve housing programs to assist owner-occupied homes, with minor home repairs, safety home repair and demolition programs.

- Accessibility for the purpose of creating suitable living environments
- Sustainability for the purpose of creating suitable living environments

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Past performances were affected by COVID and the Governors Executive Order to close non-essential services resulting in staff being quarantine, programs closing, and City facilities closing to the public. Programs and activities have returned to normalcy. The housing programs continued to increase interest in the community. The public services programs are much more active and are focused in serving very low, low and moderate-income individuals/families with human services.

During the Program year 2022-2023 the City of Sanford CDBG funded several organizations through Public Services grants. The following local funded agencies; Bentley Education and Development Center and Aspire with services for educational services, temporary shelter, mental/substance abuse and counseling/services. The Homeowner-occupied Minor Home Repair program reopened November 2022 and continued to process applications until the end of January 2023.

In addition to the CDBG program the City of Sanford received CV-3 funding in 2021 -2022 program year. The CV-3 Funds were used for Public Service programs that provided grant funds to local agencies impacted by COVID -19, which are Rescue Outreach Mission and United Medical and Social Services. The subrecipients provided temporary shelter, food and free medical, mental health and disease testing/treatment services.

During the program year 2022–2023, the City of Sanford commenced the reconstruction of two (2) homeowner occupied houses located in the area of benefit. The residual impact of COVID and the rising cost of materials, caused delays in the commencement of the reconstructions.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

A key component of the City's CDBG Citizen's Participation Process is the CDBG Advisory Board and the residents that participate in monthly meetings. The Advisory Board consist of six (6) individuals appointed by the City Commission. All meetings are held at the City of Sanford Commission Chambers every second Tuesday of the month and are open to public, publicly advertised and noticed. The CDBG Advisory Board meeting agenda and minutes are posted on the City website for public review and comment. The District Two monthly meeting are scheduled every third Thursday of the month and held at the Dr. Velma Williams Community Center.

The 2023-2024 Action Plan was discussed at the July 11, 2023, CDBG Advisory Board meeting. Notice of the 30-day public comment period and public hearings were published in the Sanford Herald June 7 and June 11, 2023. The 30-day public comment period ran from Wednesday, July 5, 2023. The public hearing was held on Thursday, July 6, 2023 at City Hall Commission Chambers 300 N Park Avenue, 1st floor. In addition, comments on the Plan was solicited from the community at the June, 22, 2023, District 2 Community meeting. The 2023-2024 CDBG Annual Action Plan was submitted to City Commission for approval at the August 14, 2023, City Commission Meeting.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

A community meeting was held on July 6, 2023 at 6pm for the City of Sanford residents in City Hall Commission Chambers located at 300 N. Park Avenue, Sanford, FL 32771. There were no comments and/or questions.

Comments/questions

6. Summary of comments or views not accepted and the reasons for not accepting them

There were no written comments received during the 30-day comment period.

7. Summary

A public hearing was held, although there were no participants.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	SANFORD	City Manager's Office, City of Sanford

Table 1 – Responsible Agencies

Narrative (optional)

The City of Sanford is the lead agency and responsible for the HUD entitlement grant. The CDBG program is housed in the City Manager's Office and is one of several programs in the Community Relations and Neighborhood Engagement Unit. The Unit is managed by a director with approximately 3 staff assigned. In addition to the assigned staff, the Finance Department assigns grants account manager to work with the Unit.

Consolidated Plan Public Contact Information

City of Sanford www.sanfordfl.gov

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

In the coming year, City of Sanford will remain focused on consulting with other public and private agencies to provide assistance with housing, health services, social services and job opportunities.

The 2023 Annual Action Plan continues to reflect the Goldsboro Transformation Plan with input from the CDBG Advisory Board, the Goldsboro Transformation Management Team, Sanford Housing Authority, Goldsboro Front Porch Council, and the City of Sanford. The Goldsboro Transformation Plan is the product of an open and transparent planning process involving more than 300 residents and community stakeholders and informed by lengthy face-to-face surveys of 200 community residents and former Sanford Housing Authority relocated residents. The community came together through workshops, meeting, and community-wide informational fairs that attracted over 200 residents.

District 2 Commissioner continues to hold once a month fourth Thursday Community meeting. The meeting provides an opportunity for community residents and City staff to engage in discussions on updates and specific improvements in the community. In addition to City staff updates, other agencies participate in the meeting, e.g. Seminole County Public Schools, Florida Health Department, True Health, City of Sanford Police Department, and other private businesses.

The 2023-2024 AAP continues to focus on programs and activities that further the six (6) objectives of the Goldsboro Transformation Plan:

1. Empowering the Community
2. Improving Community Connections
3. Expanding Housing Opportunities
4. Invest in Our Children
5. Encourage Community Wellness
6. Expand Economic Opportunities for All

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

The Goldsboro Transformation Plan, Housing Working Group consisted of stakeholders representing residents, citizens, organizations and housing developers, health care, and legal services. Private, governmental, and mental health agencies participated in the planning process.

The Housing Group concentrated on the strategies included in the Expanding Housing Opportunities section of the Goldsboro Transformation Plan. This Section consisted of three (3) objectives.

1. Sanford Housing Authority to develop Quality mixed-income housing on their property
2. Increased homeownership opportunities in the neighborhood
3. Improve the quality and safety of existing homes in the neighborhood

The health, mental health, and service agencies group concentrated on strategies to encourage community wellness; this included leveraging partners and programs not only to influence personal health behaviors but also to affect social determinants for health to ensure residents achieve and maintain better health outcomes. This section consisted of three (3) objectives:

1. A full continuum of care including prevention, intervention, treatment, and aftercare services in Goldsboro.
2. Residents of Goldsboro have access to quality medical services to improve physical health outcomes and foster healthy lifestyles.
3. Goldsboro rich in support and amenities that promote healthy lifestyles.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City of Sanford will continue membership and coordination with the Central Florida Continuum of Care, Central Florida Commission on Homelessness and Homeless Services Network of Central Florida through the participation and organization of street outreach activities in the form of public events and volunteer services in order to identify and address the current needs of homeless persons residing in Sanford. Though the City of Sanford does not receive direct funding from federally funded programs such as Emergency Solutions Grant (ESG), the Seminole County Community Services Department does provide direct funding for eligible activities to the Homeless Services Network of Central Florida to administer housing and supportive services for homeless persons residing in the City of Sanford.

The City of Sanford maintains a Homeless Task Force that meets monthly to review the homeless situation in Sanford, share what services are being provided to those experiencing homelessness in Sanford and where the gaps are. The meetings allow the participants to conduct low level case management on individuals being services by several agencies and not registered in HMIS. The Task Force includes representatives from the Sanford Police Department, Seminole County Sheriff's Office, Seminole County Community Services, Homeless Services Network, Rescue Outreach Mission, Seminole County Public School Family Intervention Team, and a number of other direct providers of services to the homeless, this includes faith-based organizations providing meals and clothing to the homeless.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate

outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City of Sanford is a member of the Continuum of Care and will continue to be an active member and consult with the CoC and Homeless Services Network of Central Florida on issues addressing the needs of homeless persons in Sanford with ESG funded activities and services. The City of Sanford has a representative that sits on the Management Committee of CoC and participate in the review of proposals submitted for funding. In the event that CDBG Public Services funds are either unavailable or ineligible for use, the City advocate for funding from the CoC. Consultation efforts include participation in public events sponsored by the Homeless Services Network of Central Florida, public advocacy representation on advisory boards or committees, and continued funding opportunities to supplement homeless supportive services with housing services and outreach efforts funded by the ESG program.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities

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Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Sanford Housing Authority
	Agency/Group/Organization Type	PHA
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Goldsboro CNI management team meets on a monthly bases to review progress on Goldsboro Choice Neighborhood Transformation Plan. The goal is to apply to HUD's Choice Neighborhood Initiative Program for an Implementation Grant to assist with implementing the strategies in the Goldsboro Transformation Plan.
2	Agency/Group/Organization	Seminole County Health Department
	Agency/Group/Organization Type	Health Agency
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Florida Health Department of Seminole County was a partner in the development of the Goldsboro Transformation and a key member of the Health Working Group. The Florida Health Department continues to participate in District 2 monthly community meetings. The goal of the community wellness is to ensure a full continuum of care including prevention, intervention, treatment and aftercare services in Goldsboro to improve health, mental health and reduce substance abuse.
3	Agency/Group/Organization	FL-507 Homeless Services Network of Central Florida
	Agency/Group/Organization Type	Services-homeless

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Homeless Services Network of Central Florida (HSN) is a participant in the City of Sanford Homeless services Task Force that meet monthly to review and assess the status of homeless individual's needs in Sanford, networking amongst the homeless services providers to identify what organizations are providing what Services and to whom. In addition to the Sanford Homeless Task Force Meetings, City staff consulted with HSN by phone and through the CoC as well as the PIT survey to determine City of Sanford homeless needs.
4	Agency/Group/Organization	Seminole County Community Services
	Agency/Group/Organization Type	Other government – County
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Seminole County Community Services Department was a participant in the Goldsboro Transformation Plan and a consultant. City consulted with the County on affordable housing and SHIP funds availability, donation of lots and funds to Habitat for Humanity for the development of affordable for-sale-low-income housing. In addition, we collaborated with Seminole County on the continuation of our home repair and reconstruction program. Also, explored the possibility of the County assisting with Sanford Housing Authority redevelopment of housing complexes in Goldsboro.

Identify any Agency Types not consulted and provide rationale for not consulting

Through the CNI working groups, CDBG Advisory Board, and District 2 monthly meetings, all agencies and organizations that provide services in District 2 are invited to the meetings to share with the community service they are providing to the community. When appropriate, City staff will follow-up with presenters at the community meeting to obtain more information on the agency services and how staff can be of assistance in the delivery of services to District 2.

The ongoing concern in Goldsboro is the poor quality of internet and WIFI services. Conversation continues to take place with internet service providers in collaboration with Seminole County and City of Sanford. In 2021 Seminole County arrange for an internet company to present to the residents of Goldsboro. However, after the presentation it was determined the internet and WIFI upgrades in urban areas could not be addressed through ARP funds through the County. Since the determination that Goldsboro was eligible for ARP assistance with internet and Wi-Fi there was no follow-up with internet companies.

The City of Sanford Commission and staff continue to have ongoing discussions on the digital divide in Goldsboro and looking for affordable solutions.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Central Florida Commission on Homelessness	The City of Sanford is a member of the CoC, on the Board of Homeless Services Network and Central Florida Commission on Homelessness. Homeless services in Sanford is part of the Regional Plan.
Habitat for Humanity Annual Plan	Habitat for Humanity	To address the housing needs in Sanford habitat for Humanity plans to build new for-sale homes for low- and moderate-income home buyers over the next few years.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

City of Sanford does not receive any funding for homeless services, however, the City is represented on the Board of Directors of the Homeless Services Network of Central Florida, as well as the CoC and Central Florida Commission on Homelessness.

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AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The Annual Action Plan is the product of an open and transparent process.

1. The CDBG advisory Board hold monthly public noticed meeting to hear from the public on the current programs and needs with in the community.
2. The City of Sanford in collaboration with the Sanford Housing Authority and Goldsboro Front Porch Council continue to meet on a regular bases to assess progress on addressing the strategies and goals contained in the Goldsboro Transformation Plan.
3. The Commissioner of District 2 convenes monthly meetings to hear from the public on needs, concerns and gaps in services in District 2, especially the Goldsboro neighborhood. All City Departments are in attendance at meetings to address all concerns, needs and issues. These meeting have been a hallmark of District 2 for over 16 years.
4. A public hearing was held July 6, 2023 to solicit citizen input on the Annual Action Plan.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Minorities, Persons with disabilities Non targeted community	1 Advisory Board member, staff, and 0 resident attended the meeting.	No public comments and/or questions	No public comments and/or questions	ww.sanfordfl.gov

Table 4 – Citizen Participation Outreach

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Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The implementation of the Goldsboro Transformation Plan is estimated at a cost of \$300 - 400 million. The City of Sanford has pledged the use of a portion of its CDBG funds to carry out the project. The estimated cost to address the housing, public facilities, business development, rezoning of the Goldsboro area, public transformation, and public services. The City of Sanford has acquired land from the Sanford Housing Authority to increase property for a future expansion of recreational space and the addition of multi-purpose fields to augment the City owned facilities at the Dr. Velma H. Williams Westside Community Center. Purchasing William Clark Court implements one of the highlights of the Goldsboro Choice Neighborhood Initiative Transformation Plan. Also, the City donated land use space to the Central Florida Urban League for community resource center.

The Sanford Housing Authority built Monroe Landing, a 60 unit multi-family mixed income housing unit in Goldsboro and Monroe Landings, formerly known as Lake Monroe Terrace, is now the first phase completed in the redevelopment. Monroe Landings is a 60-unit family apartment

complex with state-of-the-art amenities. Somerset Landings is in phase 2 of the redevelopment and began construction in the summer of 2022.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public – federal	Acquisition Admin and Planning Public Services Economic Development Housing Public Facility	526,606	0	0	526,606	1,487,824	This is the third year of the Con Plan, and the Plan continues with the implementation of the Goldsboro Transformation Plan.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

City of Sanford general fund has allocated \$30,000 for rezoning of Goldsboro.

The City of Sanford negotiated with the SHA for the purchase of 7.7 acres adjacent to the City-owned Dr. Velma Williams Community Center for recreational and athletic fields for the Goldsboro Community. The estimated cost of acquisition and build-out is \$3,600,000 plus ongoing operation costs. Total land cost for purchase cost \$850,000.00

The City of Sanford through the Economic Development Unit approved a \$30,000.00 grant to support the hired part-time Executive Director for

the Goldsboro Front Porch Council Main Street Project.

The City of Sanford Community Redevelopment Agency is implemented a pilot program with Lake Mary Shuttle to expand services to Goldsboro.

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If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Sanford Housing Authority (SHA) land, approximately 7.7 acres were approved for expansion of recreation facilities in the Goldsboro neighborhood. This activity is consistent with the Goldsboro Transformation Plan: Encourage Community Wellness strategy. Expand and improve recreational facilities and programs offered to residents of Goldsboro. The City of Sanford submitted a letter of Intent (LOI) to SHA to purchase the property and proceeded with due diligent to complete City requirements to purchase the property.

Also, under consideration is the use of City owned property to build a community resources center and certified health clinic. This proposed use of publicly owned property is consistent with the Goldsboro Transformation Plan: Objective - Encourage Community Wellness: A full continuum of care including prevention, intervention, treatment, and after care is available in Goldsboro to improvement mental health and reduce substance abuse.

The City of Sanford has received, reviewed and approved letter of Interest (LOI) from the Central Florida Urban League to purchase the property and build the Resource Center in collaboration with a nationally accredited health center.

Discussion

Acquisition of SHA property that is adjacent to the City's Westside Community Center for athletic fields, some in the community feel strongly the land should be used for additional housing. Also, the building of a neighborhood resource center on City owned land in Goldsboro, with supportive services supports the goals, objectives and strategies contained in the Goldsboro Transformation Plan.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

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Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Homeowner Occupied Housing Rehabilitation/Reconstruction	2020	2024	Affordable Housing Matrix Code(s): 14A Rehab: Single-Unit Residential Regulatory/Statutory Citations: Section 105(a)(4); 570.202	Goldsboro Georgetown	Homeowner Occupied Housing Rehabilitation/reconstruction and demolition	CDBG: \$272,294	Homeowner Housing rehabilitate: up to 20 owner-occupied

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Public Services	2020	2024	<p>Non-Housing Community Development</p> <p>Matrix Code(s): 05A Senior Services 05B Handicapped Services 05D Youth Services 05F Substance Abuse Services 05H Employment Training 05L Child Care Services 05M Health Services 05O Mental Health Services 05W Food Banks 05 Other Public Services</p> <p>Regulatory/Statutory Citations: Section 105(a)(8), 570.201(e)</p>	Goldsboro Georgetown	Public Services	CDBG: \$78,991	Public service activities for Low/Moderate Income Housing Benefit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Public Facilities	2020	2024	<p>Non-Housing Community Development</p> <p>Matrix Code(s): 03A Senior Centers 03B Handicapped Centers 03C Homeless Facilities (not operating costs) 03D Youth Centers 03P Health Facilities 03 Other Public</p> <p>Regulatory/Statutory Citations: Section 101(c), Section 104(b), Section 105(a)(2), Section 105(c), 570.201(c) and 570.208</p>	City Wide	Public Facilities	CDBG: \$0	No funds are allocated for Public Facility for 2023-2024

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Administration	2020	2024	Administration Matrix Code(s): 21A General Program Administration Regulatory/Statutory Citations: 105(a)(13), Section 105(a)(12), 570.201(p), 570.205, 570.206 and 570.208	Goldsboro Georgetown	Administration	CDBG: \$105,321	Other: 1 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Economic Development	2020	2024	<p>Non-Housing Community Development</p> <p>Matrix Code(s): 14E Publicly or Privately Owned Commercial/Industrial (CI) 18B ED: Technical Assistance 18C ED: Micro-Enterprise Assistance</p> <p>Regulatory/Statutory Citations: Section 105(a)(2), Section 105(a)(4), Section 105(a)(14), Section 105(a)(15), Section 105(a)(17), Section 105(a)(19), 570.201(c), 570.201(o), 570.202, 570.203 (a), (b) and (c), 570.204</p>	Goldsboro Georgetown	Economic Development	CDBG: \$70,000	Economic Development Activities for Low/Moderate: To assist local businesses

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Homeowner Occupied Housing Rehabilitation
	Goal Description	Owner-occupied Housing repair, rehabilitation and demolition programs will assist up to 20 Household units Matrix Code(s): 14A Regulatory/Statutory Citations: Section 105(a)(4); 570.202
2	Goal Name	Public Services
	Goal Description	Public service that supports community wellness, programs that invest in youth/elderly, education, leadership and development training to empower the community and public safety Matrix Code(s): 05A, 05B, 05D, 05F, 05H, 05L, 05M, 05O, 05W and 05 Regulatory/Statutory Citations: Section 105(a)(8), 570.201(e)
3	Goal Name	Public Facilities
	Goal Description	Public Facility Activities for Low/Moderate Acquisition, reconstruction/rehabilitation Matrix Code(s): 03A, 03B, 03C (not operating costs), 03D, 03P and 03 Regulatory/Statutory Citations: Section 101(c), Section 104(b), Section 105(a)(2), Section 105(c), 570.201(c) 570.208
4	Goal Name	Administration
	Goal Description	Administration and planning for the implementation of the CDBG program and activities. Matrix Code(s): 21A Regulatory/Statutory Citations: 105(a)(13), Section 105(a)(12), 570.201(p), 570.205, 570.206, 570.208
5	Goal Name	Economic Development
	Goal Description	Economic Development Activities for Low/Moderate: To assist local businesses Matrix Code(s): 14E (CI), 18B and 18C Regulatory/Statutory Citations: Section 105(a)(2), Section 105(a)(4), Section 105(a)(14), Section 105(a)(15), Section 105(a)(17), Section 105(a)(19), 570.201(c), 570.201(o), 570.202, 570.203 (a), (b) and (c), 570.204

Projects

AP-35 Projects – 91.220(d)

Introduction

The funding priorities for 2023-2024 are consistent with programs like Public facility activities to support new and/or existing organizations; encouraging economic development growth through acquisition, reconstruction and rehabilitation. Public Services to provide a wide range of medical, temporary housing, education and other resource assistance to our underserved and unsheltered residents. Housing activities to ensure residents have access to quality and safe homes.

Projects

#	Project Name
1	2023 Public Services
2	2023 Public Facilities
3	2023 Administration and Planning
4	2023 Housing Rehabilitation/Reconstruction
5	2023 Economic Development

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The funding priorities are consistent with the main obstacles to address the underserved needs. Transitioning from an era COVID Pandemic protections, the ongoing economic turmoil, and the very high inflation that continues to sweep the United States. These are not problems that will make a clean exit and the impact of these events will continue to persist in the remainder of the current Consolidated Plan the City of Sanford is committed to seeking other partners to invest in the area. Potential investment partners-include Seminole County Community Development, Seminole Sheriff's Office, Seminole Community College, Florida Health Department of Seminole County, Central Florida Urban League and True Heath.

The major obstacles to addressing the underserved needs in the City of Sanford/District 2 is financial resources and affordable housing stock. The City of Sanford is looking to pursue other grant opportunities (e.g. SHIP and HOME dollars) to address the growing need.

AP-38 Project Summary

Project Summary Information

1	Project Name	2023 Public Services
	Target Area	City of Sanford District Two
	Goals Supported	Public Services Matrix Code(s): 05A, 05B, 05D, 05F, 05H, 05L, 05M, 05O, 05W and 05 Regulatory/Statutory Citations: Section 105(a)(8), 570.201(e)
	Needs Addressed	Public Services
	Funding	CDBG: \$78,991
	Description	Public service activities will serve very low, low and moderate-income individuals in financial literacy, homebuyers counseling, health services, youth services, recreational and wellness programs, transportation services, training and job retention/creation.
	Target Date	9/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	Public services activities for low/moderate-income households. Benefit up to 300 households.
	Location Description	Services will be provided to primarily to residents of City of Sanford/District 2
	Planned Activities	Funding of activities that invest in activities to very low, low and moderate-income individuals in financial literacy, homebuyers counseling, health services, youth/elderly services, recreational and wellness programs, training and job retention/creation.
2	Project Name	2023 Public Facilities
	Target Area	City of Sanford District Two
	Goals Supported	Public Facilities Matrix Code(s): 03A, 03B, 03C (not operating costs), 03D, 03P and 03 Regulatory/Statutory Citations: Section 101(c), Section 104(b), Section 105(a)(2), Section 105(c), 570.201(c) 570.208
	Needs Addressed	Public Facilities
	Funding	CDBG: \$0

	Description	Improve infrastructure in the City of Sanford
	Target Date	9/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated 0 household units will benefit from the activity.
	Location Description	Services will be provided to primarily to residents of City of Sanford/District 2
	Planned Activities	Assist with improving and increasing public services facilities in City of Sanford/District 2 and/or improving and enhancing accessibility to human services and to serve low and moderate-income household units.
3	Project Name	2023 Administration and Planning
	Target Area	City of Sanford District Two
	Goals Supported	Administration Matrix Code(s): 21A Regulatory/Statutory Citations: 105(a)(13), Section 105(a)(12), 570.201(p), 570.205, 570.206, 570.208
	Needs Addressed	Administration
	Funding	CDBG: \$105,321
	Description	Implement administration activities to achieve the goals and objectives set forth in the 2020-2024 Consolidated Plan and the 2023-2024 Annual Action Plan.
	Target Date	9/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated up to 700 low/moderate-income households will benefit from the activities.
	Location Description	Activities will take place in City of Sanford with the greatest percentage of activities and funding concentration in District 2.
	Planned Activities	Administration of activities to include staff salaries, advertising, communication, consulting services, leasing of equipment.
	Project Name	2023 Housing Rehabilitation/Reconstruction

4	Target Area	City of Sanford District Two
	Goals Supported	Homeowner Occupied Housing Rehabilitation Matrix Code(s): 14A Regulatory/Statutory Citations: Section 105(a)(4); 570.202
	Needs Addressed	Homeowner Occupied Housing Rehabilitation
	Funding	CDBG: \$272,294
	Description	Owner-occupied housing rehabilitation activities through the Home Minor Repair, Safety Housing Repair and demolition programs.
	Target Date	9/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	Up to 20 low-moderate-income owner-occupied will benefit from the proposed activity.
	Location Description	The homeowner occupied housing rehabilitation activities will take place in City of Sanford with concentration in District 2.
	Planned Activities	Housing rehabilitation activities to include minor home repairs/replacement, safety repairs and demolition.
5	Project Name	2023 Economic Development
	Target Area	City of Sanford District Two
	Goals Supported	Economic Development and growth opportunities and support Matrix Code(s): 14E (CI), 18B and 18C Regulatory/Statutory Citations: Section 105(a)(2), Section 105(a)(4), Section 105(a)(14), Section 105(a)(15), Section 105(a)(17), Section 105(a)(19), 570.201(c), 570.201(o), 570.202, 570.203 (a), (b) and (c), 570.204
	Needs Addressed	Economic Development and growth opportunities and support
	Funding	CDBG: \$70,000
	Description	Economic Development program opportunities for new and existing businesses in District 2.
	Target Date	9/30/2025

Estimate the number and type of families that will benefit from the proposed activities	Opportunity for up to 3 businesses representing low- and moderate-income households in District 2
Location Description	City of Sanford and District 2
Planned Activities	Façade improvements and business enhancement grants

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Funds will be spent in District 2 where the majority of the low-income households exist, the oldest houses stock, poor infrastructure, poor broadband connections, and highest unemployment rate.

Geographic Distribution

Target Area	Percentage of Funds
Goldsboro	50
Georgetown	50

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

District 2 has been and continues to be the most distressed area in the City of Sanford with the highest unemployment rate, lowest household income, and oldest housing stock. Poor infrastructure, food desert, and poor internet and WIFI services. Over the years due to a lack of investment the Goldsboro and Georgetown neighborhoods have suffered and deteriorated. The City of Sanford has made considerable strides by investing CDBG and Cares CV grant funds in these District 2 neighborhoods over the past several years and there is still a need for much more to be done.

Discussion

During the past year 2022 the Goldsboro Front Porch Council and the Sanford Chamber of Commerce, were awarded the State of Florida Main Street program, and partnered with the City of Sanford Economic Development Office and successfully hired a part-time Executive Director. This designation should be extremely helpful with revitalizing economic development growth for Goldsboro.

The City of Sanford completed the rezoning for the Goldsboro Neighborhood to support the expansion of a commercial and business district.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

For 2023 the City of Sanford has allocated funding for affordable housing through the minor home repair, safety repair and demolition programs for owner occupied units.

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	25
Special-Needs	0
Total	25

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	0
Rehab of Existing Units	25
Acquisition of Existing Units	0
Total	25

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

In 2023 the City of Sanford is concentrating on minor home repairs, safety repairs and demolition to assist low-income owner-occupied homeowners.

Currently the City of Sanford CDBG program has completed two reconstruction activities that had been delayed and impacted by cost increase in housing labor and materials.

AP-60 Public Housing – 91.220(h)

Introduction

The City of Sanford in Partnership with the Sanford Housing Authority and the Goldsboro Front Porch Council collaborated on the development of the Goldsboro Transformation Plan. The three entities continue to partner on moving forward with implementing the Plan for the Goldsboro Community.

In 2022 The Sanford Housing Authority (SHA) in partnership the Wendover Housing completed the construction on the redevelopment of a 64-unit multi-family mixed income housing units located in the Historic Goldsboro area of District Two. April of 2022 Monroe Landing ribbon cutting ceremony was held and the complex officially opened. Late 2023 SHA and Wendover Housing Developers is scheduled to break ground on Phase II of Monroe Landing, an 84-unit multi-family mixed income complex.

SHA and Wendover Housing Developers have applied for Low Income Tax Credits for the development of one more 100-unit multi-family mixed income housing complex in District Two.

Actions planned during the next year to address the needs to public housing

The City will continue to work with the Housing Authority to seek a HUD Choice Neighborhood Implementation grant for District Two.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

In partnership with the Sanford Housing Authority, Habitat for Humanity and Seminole County Community Services Department HOME and SHIP program, the City of Sanford will actively promote homeownership for public housing residents and seek funding to assist with down payments assistance.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Sanford Housing Authority is not designated as troubled however due to financial constraints some projects/activities have been paused and/or delayed.

Discussion

Through partnerships with housing developers and other local housing organizations the City of Sanford will strongly promote, advocate, and strive to take steps to increase the inventory of affordable housing. Also, the City of Sanford will continue to work with SHA to apply to HUD for a Choice Neighborhood Initiative Implementation grant for the Goldsboro Transformation Plan.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

As noted in the 5 Year Consolidated Plan the City of Sanford does not receive direct funding for the homeless and therefore relies heavily upon Seminole County Community Services Department, Homeless Services Network, and local non-profits to achieve the goals and objectives noted in our 2020-2024 Consolidated Plan.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Under the organization of Continuum of Care (CoC), a significant number of coordinated outreach and in-reach staff at multiple nonprofits engage unsheltered persons on the streets, in cars, camps, and other locations throughout our full geography. All CoC's outreach efforts are rooted in the evidence-based practices of (a) using data and performance to assess and readjust outreach efforts; (b) meeting people where they are at literally and metaphorically, centering relationship-building in outreach; and (c) ensuring outreach includes resource and housing navigation to provide direct connection into housing without requiring other prerequisite steps.

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City of Sanford has limited funding to devote to homeless services, however our housing rehabilitation program provide repairs that in some cases can and do prevent homelessness, by improving substandard housing conditions. The City of Sanford participates in the Continuum of Care and maintains a Homeless Task Force.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City of Sanford collaborates with the Homeless Services Network (HSN) Rescue Outreach Mission, Recovery House of Central Florida, and Central Florida Commission on Homelessness and other agencies to foster emergency housing services for the homeless.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Due to a lack of funding, the City of Sanford does not administer any internal programs or services that

provide a direct benefit to homeless persons. City of Sanford in partnership with Seminole County, local Non-Profit homeless services providers funded with ESG through Seminole County and Homeless Services Network address the needs of the homeless in the City of Sanford. With the addition of CARES funding to the City of Sanford grants have been awarded to some of the local Non-Profits providers of homeless services to increase services in Sanford.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Due to a lack of funding, the City of Sanford does not administer any internal programs or services that provide a direct benefit to homeless persons. City of Sanford in partnership with Seminole County, local Non-Profit homeless services providers funded with ESG through Seminole County and Homeless Services Network address the needs of the homeless in the City of Sanford. With the addition of CARES funding the direct providers of homeless services have increased services in Sanford.

Discussion

Although the City of Sanford does not receive direct funding for homeless services, the City of Sanford actively collaborate with the recipients of direct funding to advocate for services for the homeless to improve their quality of life. The City of Sanford works with Seminole County, and Homeless Services Network to meet the needs of homeless families and individuals in Sanford.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The City of Sanford has taken a couple of measures to address the barriers to affordable.

1. The City of Sanford has appointed a committee to review and suggest strategies to assist with affordable housing. The committee's creation evolved from numerous requests to the City of Sanford for consideration of reducing and or deferring impact fees for affordable housing. In response to changes in Florida Statue 163.31801 Impact Fees, the committee is charged with proposing a program to waive or delay payment of impact fees for affordable housing. The City of Sanford has donated vacant lots to Habitat for Humanity and other local Non-Profit housing developers to build affordable housing for low-income residents.

2. The City commissioned a study to rezone the District Two Goldsboro neighborhoods to include a commercial zone and to offset property taxes.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The City of Sanford has taken a couple of measures to address the barriers to affordable housing.

1. The City of Sanford has appointed a planning and zoning committee (PNZ) to review and suggest strategies to assist with affordable housing. The PNZ committee evolved from numerous requests to the City of Sanford for consideration of reducing or waiving impact fees for affordable housing. The PNZ committee continues seeks opportunities into a program to waive or delay payment of impact fees for affordable housing. The City of Sanford donated lots to Habitat for Humanity and other local Non-Profit housing developers to build affordable housing for low-income homeowners

2. The City commissioned a study to rezone the District Two Goldsboro neighborhoods to include a commercial zone and to offset taxes.

3. The development of a cottage home program for irregular lots. The designs of the units are free to perspective home builders.

4. The development of shelf-ready designs/drawings for 2, 3, and 4 bedroom homes free to perspective affordable housing home builders.

Discussion:

What should or can be done to support affordable housing in addition to reducing and/or waiving

impact fees? Are there other State or Federal government funding to support affordable housing.

AP-85 Other Actions – 91.220(k)

Introduction:

The City of Sanford is committed to implementing the Strategies, Goals and Objectives in the Goldsboro Transformation Plan. The City of Sanford committed to the use of CDBG funds to support the implementation of the Plan and fully intent to continue the partnership with the Sanford Housing Authority and Goldsboro Front Porch Council to realize the potential of Goldsboro and transform Goldsboro to a vibrant thriving community.

Actions planned to address obstacles to meeting underserved needs

The Goldsboro Transformation Plan consist of three parts: People, Neighborhood and Community. The City has committed to continuing to implement the strategies in the Transformation Plan and has committed general funds to complete the rezoning of District Two Goldsboro neighborhood to comply with the recommendations in Plan.

In addition, the City of Sanford committed funds to the Goldsboro Front Porch Council Main Street program. A part-time Executive Director has been hired to drive economic development growth in Goldsboro. Finally, the City of Sanford in partnership with Sanford Housing Authority acquired 7+ acres in Goldsboro for recreational athletic fields.

Actions planned to foster and maintain affordable housing

The City of Sanford in partnership with Sanford Housing Authority to ensure the redevelopment demolished 480 depilated units.

The City will establish an impact fee waiver/delayed payment program for affordable housing development.

The City of Sanford will continue to identify available vacant lots for development of affordable housing for low-income homebuyers.

The City of Sanford has made available the cottage home program to provide free house designs for irregular lots.

Actions planned to reduce lead-based paint hazards

All affordable housing projects, funded by the City of Sanford will be conducted in accordance with the adopted Seminole County Lead Based Paint (LBP) identification and abatement standards. Seminole County requires that all contractors complete a detailed work write-up to document a lead-based paint

hazard risk prior to reconstruction on any housing activity:

- If the building was constructed in 1978 or after, the construction date of the unit and source of information is to be recorded on the form.
- If the building was constructed before 1978, it requires visual inspection unless one of the following apply:

a) No children under the age of 6 reside in the home.

b) A previous lead-based paint inspection has been conducted according to the HUD regulations and the unit was found not to have lead-based paint, documentation must be attached.

c) The property has identified, and all lead-based paint has been removed in accordance to HUD regulations. Documentation must be attached.

- If the building was constructed before 1978 and does not meet any of the exemptions above, the following actions must be taken:

a) A brochure concerning lead-based paint hazards is to be provided to the household.

b) The client is to be provided with a Disclosure of Information on Lead Based Paint

c) The home must be visually inspected. The preparer must, at a minimum, complete HUD's online visual inspection training before the inspection is conducted. The inspecting party must answer the following questions:

- Are interior painted surfaces free from deteriorated paint?
- Are the exterior painted surfaces free from deteriorated paint?
- Will any paint be disturbed during rehabilitation?

In accordance with the HUD Lead-Based Paint Regulation (24 CFR Part 35), rehabilitation work on housing built before 1978 that is financially assisted by the Federal government is subject to requirements that will control lead-based paint hazards. At the very least, the City of Sanford will test and repair any painted surface that is disturbed during the work. The City of Sanford may stabilize deteriorated paint, which includes the correction of moisture leaks or other obvious causes of paint deterioration. Clearance examination will be conducted following most work activities to ensure that the work has been completed; that dust, paint chips and other debris have been satisfactorily cleaned up; and that dust lead hazards are not left behind. As necessary, a risk assessment will be done to identify lead-based paint hazards, perform interim control measures to eliminate any hazards that are identified or, in lieu of a risk assessment, perform standard treatments throughout a unit. The type and amount of Federal assistance and rehabilitation hard costs for the unit will determine the level of lead hazard

reduction that will be completed.

Actions to address LBP hazards and increase access to housing without lead based paint hazards include:

- Ensure contractors completing work write-up on housing units are certified to complete the proper testing
- When selecting homes for rehabilitation/resale, give priority to homes that were constructed after 1978
- Coordinate with the local health department to maintain statistics on housing units identified to contain lead-based paint

Actions planned to reduce the number of poverty-level families

The University of Central Florida Department Of Public Administration, in partnership with the Seminole County Health Department, completed a detailed analysis of the characteristics of distressed neighborhoods in the City of Sanford. The City of Sanford is currently in the process of implementing actions to alleviate the poverty in the identified neighborhoods. Some examples of actions being taken to reduce the number of poverty-level families include:

- Providing job training to youth and unemployed
- Working with the Sanford Housing Authority for planning future housing development for very low and low-income families who suffered from the loss of existing public housing in 2011
- Working with the local Chamber of Commerce to discuss potential opportunities for economic growth throughout these neighborhoods
- Through the collaboration with the Sanford Chamber of Commerce the Goldsboro Front Porch Council, Inc. has received the designation of a Historic Goldsboro Main Street project.
- Working with Habitat for Humanity to design a "Fix-up" program
- The City of Sanford has established "My Brother's Keeper" Community program targeting services for young men of color.

The City of Sanford has placed a priority on at risk youth, youth/elderly services, particularly those that provide mentoring, computer literacy, employment skills training and leadership development.

Referral services to programs that promote employment, skills training and/or certification/licensing for individuals and households in poverty.

Actions planned to develop institutional structure

The Goldsboro Transformation Plan is very thorough Plan of needs in the Goldsboro Neighborhood and included participation from a variety of institutional organizations and agencies in the planning process. Those organizations and agencies continue to work in the Goldsboro area providing services. A

good example of a partnership is Habitat for Humanity a member of the Transformation Planning process has committed to building 15-20 affordable for-sale single family house. Currently there are 8 homes completed in the Goldsboro neighborhood over the next 18 months for low-income homebuyers.

Actions planned to enhance coordination between public and private housing and social service agencies

The Goldsboro Transformation planning groups continues to meet and assess progress made and challenges that need to be addressed. Also, the Commissioner of District continue to conduct his monthly meetings that include the County Community Services, Seminole County Public Schools, Health Department of Seminole County.

Discussion:

The many housings, public services and infrastructure needs of District Two neighborhoods are an ongoing concern for the City of Sanford and addressed on an ongoing basis.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

This component examines the amount of program income anticipated to be received prior to the start of the next fiscal year from activities and projects currently being implemented from previous CDBG funding allocations. The City of Sanford, affirms it has no program income.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 80% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

The City of Sanford certifies it has elected an overall benefit of one year to expend its CDBG funding to principally benefit low and moderate-income persons in a way that ensures at least 80% of the amount is expended for activities that benefit such persons in the 2023 program year. Sanford seeks to use all of its funding to benefit low- and moderate-income persons.

