

SANFORD FLORIDA

The Friendly City.



City Manager's 2013 Annual Report

City of Sanford FY 2013 Accomplishments



2013 Highlights

- Imagine Sanford Community Visioning Project
- Citizens Academy
- Florida League of Cities Government Week
- Southgate Development
- Home Owners Association Meetings
- Westside Community Monthly Meetings
- Increased Social Media Usage (Facebook Page)
- Video Projects
- Mayfair Golfcourse
- Golf Cart Kickoff
- Sanford's Regional Certification - "Open For Business"
- Seminole Cultural Arts Council Award 2013 "heART for The Arts"
- Rivership Dinner Cruise returns to Sanford
- Voted Best Downtown Orlando Weekly Magazine



Congratulations!
Graduating Class



SANFORD SANFORD FLORIDA **Voted Best Downtown!** OH, HINDU, WHEE! BEST OF ORLANDO 2013

City Clerk

- Public Records Requests processed: 153
- Records Destroyed: 270 (cubic feet)
- Documents scanned into Laserfiche: 5523 (new) & 7101 (old)
- Meetings/Agendas: 47
- Minutes produced: 46
- Notices for meetings other than Commission Meetings: 43
- Ordinances: 26
 - Annexation – 7; Rezone – 5; Vacate – 2; Small Scale Comprehensive Plan Amendment – 2; City Code – 10
- Resolutions: 104
- Legal Ads placed: 33
- Public Records Training Session Conducted – 4
- Reaching Out to Others – Organized efforts to raise and donate funds to those in need. Coordinated 3 fundraisers, 2 for employees and 1 for Oklahoma Tornado Victims. Total raised, \$1,419.

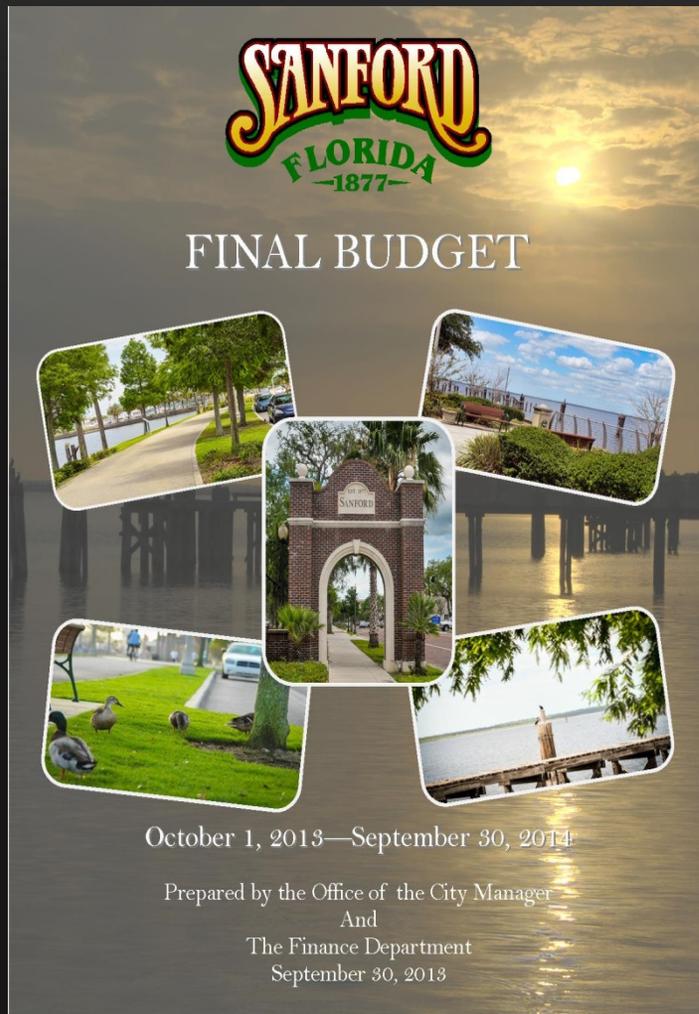


Community Improvement

- **Compiled** a database of all dilapidated and/or uninhabitable structures within the CDBG and NSP3 target areas.
- **Completed** the condemnation and demolition of 2 structures with CDBG funding and 2 structures with NSP3 funding.
- **Extended** the Lien Amnesty Program resulting in an additional 15 properties being brought into compliance and collecting \$21,614 in outstanding liens.
- **Completed** upgrade of Low Income Home Energy Assistance Program (LIHEAP) financial reporting software.



Finance



- **Completed** the 2014 Budget process – a \$90 million budget.
- **Completed** the 2012 Comprehensive Annual Financial Report (CAFR) and received a clean audit opinion.
- **Completed** the three year-long project of compiling information needed for a Capital Replacement Program.
- **Implemented** the beginning of the City’s performance measurement process.
- **Completed** the cleanup of a comprehensive listing of the City’s lien database in order to get prepared to do a Request For Proposal (RFP) for a debt collection agency.
- Successfully **transitioned** the acquiring of Mayfair’s accounting which required creating new systems for cash receipts.
- **Completed** an annualized 25 Requests For Proposal (RFP’s), Requests For Qualifications (RFQ’s) and/or bids.

Finance – IT Division

- **Held** the first annual GIS Day to promote awareness about GIS functionality in the city and what GIS related applications can do for the departments.
- **Finalized** federal energy efficiency grant – A federal grant was utilized by the city to move all of our servers into a virtual environment, saving power costs. In order to comply with this grant all appropriate servers needed to be moved into this environment.
- **Upgraded** City Server Infrastructure – In combination with the grant we also took the time to rebuild nearly, the city's entire server infrastructure, from 2003 to 2008 operating systems as well as supporting applications.
- **Provided** and continue to provide live hands on training classes to all city employees for Windows 7 and Office 2010.
- **Assisted** with the turn up and completion of the HR Benefit Focus web application to further assist HR with open enrollment and give employees a better look into their benefits options.
- **Completed** network expansion on the Parks and Grounds building at 906-908 6th street to allow more phones and computers at this location.



Finance – IT Division continued:

- **Completed** installation of all network, phones, and computers for the Fort Mellon Maintenance facility in order to bring this site live and online with the city infrastructure.
- **Implemented** enhancements to our internet connection to include upgrading from our legacy BellSouth connection to an AT&T provided managed fiber connection as well as replacing an internet security appliance, the Barracuda Web Filter.
- **Completed** 60% of our 3 year plan for upgrading a large portion of the city's computers to include upgrading from Windows XP to Windows 7 and from Office 2003 to Office 2010.
- **Assisted** in the successful implementation of the Police Department's Taser Camera system.
- **Assisted** with the assumption of the Mayfair location to include internet and phone services.
- **Assisted** with the rollout and migration of the City's website.



Fire Department

- **Activated** the Emergency Operations Center at the Public Safety Complex and minimally staffed the Seminole County Emergency Operations Center for the George Zimmerman trial. In cooperation with the Seminole County Sheriff's Office, Seminole County Fire Department, and Sanford Police Department, exercised, planned, and developed contingency plans for multiple post verdict scenarios. There were no significant incidents in the City of Sanford or Seminole County.
- **Converted** all radios to digital which was federally mandated of all public safety radio systems. The national project is known as Project 25 (P25) completed this year. The conversion cost to upgrade all of our remaining older radios was \$152,419. 80% of those costs were funded through a joint grant submitted by all municipal fire departments in Seminole County.
- **Replaced** a fire engine pumper at the Public Safety Complex.
- **Purchased** thermal imaging cameras and placed in service on all our rescue apparatus.
- **Purchased** our Specialty Response Vehicle (ATV -31) and placed in service to assist in patient care with special events and other instances throughout the city.



Fire Department continued:

- **Completed** the State Homeland Security grant requirements by providing \$8,900 in specialty training for our light technical rescue team members.
- **Completed** revision of the Fire Prevention Code which is estimated to increase fire protection fees/revenue by approximately \$67,000.
- **Updated** all *Knox Box* location information for commercial businesses in the City. *Knox Boxes* provide the Fire Department access to only commercial buildings for ease of entry avoiding damage caused by forcible entry to businesses.
- **Verified and corrected** gate code operation in the city for emergency vehicle access in gated communities.



Human Resources

- **Posted** 61 Vacancy announcements through 6-30-13 compared to 49 in all of FY12 and 37 in all of FY11.
- **Received** 2,426 employment applications through June 30, 2013 and on track for 3,200 in FY13 compared to 2,934 in all of FY12 and 2,006 in all of FY11.
- **Processed** 67 new hires through 6-30-13 in FY13 compared to 53 in all of FY12.
- **Recorded** second lowest number of Workers Compensation claims in the last 15 years or more – (on track for 27 Claims).
- **Celebrated** the Seventh Annual Safety Incentive Program recognizing FY12, FY11 and FY10, especially the record low Workers Compensation claims costs of FY11, only \$44,000.
- **Awarded** Risk Manager of the Year recognition.
- **Maintained** contributions to the Employee Health Insurance at the same level for six years in a row.
- **Participated** in multiple discussions and sessions in regards to the Affordable Care Act (ACA).
- **Prepared** for FY13 a Request for Proposal (RFP) for the Property, Liability and Workers Compensation insurance package.
- **Prepared** for FY14 a Request for Proposal for Workers Compensation Third Party Claims Administrator.

Human Resources continued:

- **Introduced** three new All-State group medically related insurance products.
- **Held** a successful Breast Cancer Awareness Week in October 2012.
- **Coordinated** and administered two Wellness Walks.
- **Coordinated** and administered the City Employee Wellness Bowling night.
- **Hosted** CareHere to introduce the Aloha Virtual Wellness Walk Challenge.
- **Implemented** the electronic benefits enrollment with Benefitfocus; scheduled 16 employee information and training sessions.
- **Prepared** and submitted for distribution at least seven new Administrative policies.
- **Initiated** quarterly Seminole County City/County Human Resources Directors/Managers roundtable meetings.
- **Coordinated** Police Chief recruitment, interview schedules and interviewee arrival to Sanford logistics.
- **Conducted** multiple Position Description Questionnaire (PDQ) studies.



Planning

- **Collected** \$130,013 in Development Review and Permit fees.
- **Completed** installation of the Wayfinding Sign Program.
- **Completed** design and installation of downtown kiosk.
- **Facilitated** the renaming of Lake Avenue to William Clark Avenue.
- **Completed** the design and permitting for the construction of RiverWalk Phase II.
- **Participated** in the Community Visioning & Strategic Planning process.
- **Facilitated** establishing the Paw Park Village district.
- **Reviewed** and **processed** several demolition projects including Redding Gardens & the former Post Office sites.



Planning continued:

- **Facilitated** 11 public meetings and hearings for the Historic Preservation Board.
- **Facilitated** 9 public meetings and hearings for the Planning and Zoning Commission.
- **Facilitated** 51 public meetings and hearings for the Development Review Team.
- **Provided** several lectures and training sessions for staff, board members and the public.
- **Processed 808** development applications including:
 - 9 Annexations
 - 59 Arbor Permits
 - 20 Certificates of Appropriateness
 - 10 Conditional Use Permits
 - 21 Driveway Permits
 - 5 Rezoning including Planned Developments
 - 12 Variances
- **Executed** approximately 40 Development Orders.
- **Reviewed and inspected** 1,188 Building Permits for zoning compliance.
- **Reviewed** 803 Business Tax Receipt applications for zoning compliance.

Planning continued:

Noteworthy development or infill projects that completed renovation, expansion or are currently under construction include:

- All Pro Freight – 2625 Jewett Lane
- Allen's Auto – 1012 Sanford Avenue
- Army Reserve Training Center – 3566 Skyway Drive
- Bennett Auto Supply – 2306 French Avenue
- Burger King – 301 Towne Center Boulevard
- Brisson East – 3795 Brisson Avenue
- Brisson West – 3890 Brisson Avenue
- Bub Warehouse addition - 2325 W. Airport Boulevard
- Buffalo Wild Wings – 1680 Rinehart Road
- Burlington Coat Factory - 355 Towne Center Circle
- Caboose Place Warehouse – 3830 Caboose Place
- Carrabba's – 4675 St Johns Parkway
- Cheddar's Casual Café – 1650 Rinehart Road
- Consolidated Labels - 2001 E. Lake Mary Boulevard
- Dollar General – 3530 Sanford Avenue
- Dick's Sporting Goods - 350 Towne Center Circle
- Elan Towne Center Apartments - 12500 Solstice Loop
- Evolution Auto expansion - 1300 Rinehart Road
- Fields Chrysler Dodge Jeep – 750 Towne Center Boulevard
- GSA Hangar – 3950 Destination Way
- Hertz QTA Facility – 1850 E. Airport Boulevard
- Homes-N-Courts - 2564 Park Drive
- Infiniti Dealership – 995 Rinehart Road
- IHOP restaurant - 111 S. Oregon Avenue
- LongHorn Steakhouse – 4695 St Johns Parkway
- McDonalds – 112 S. French Avenue

Planning continued:

Planning staff attended and represented the City of Sanford at the following regular meetings:

- 17/92 Redevelopment Planning Agency
- 17/92 Technical Advisory Committee
- Airport Area Planning Committee
- Bicycle Pedestrian Advisory Committee
- Community Redevelopment Agency
- County Wide Addressing Committee
- Development Review Committee - Sanford Airport
- East Central Florida Regional Planning Council
- LYNX Regional Planning Group
- Project Advisory Committee NE Corridor Concept Study
- Planning Technical Advisory Committee
- River of Lakes Heritage Scenic Highway Committee
- Sanford Airport Noise Abatement Committee
- Sanford Historic Trust
- School Safety Advisory Committee
- Seminole County Parks Master Plan Steering Committee
- Special Magistrate – Code Enforcement
- SunRail Technical Advisory Committee
- SunRail Working Group Meeting
- Transportation Technical Committee



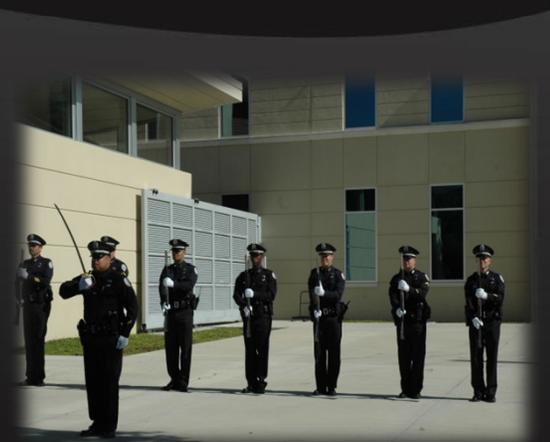
Police

- **Implemented** the Vehicle Procurement Plan - The procurement plan Includes a combination of leased, rented and purchased vehicles which provides the Police Department with the optimum mix of vehicles at the least cost. Because vehicles are being replaced at 70,000 – 80,000 miles versus 125,000 miles the officers are provided with safer vehicles, maintenance costs are reduced, and the trade-in amount is significantly greater.
- **Completed** ethics training.
- **Attended** Fair and Impartial Policing training (provide by Department of Justice) for Command Staff and community stakeholders.
- **Provided** a Media Relations class for Command Staff in an effort to promote clarity and transparency of the department operations.
- **Incorporated** Mission, Vision, Values, and Ethics into all of our training classes.
- **Revised** the hiring process to evaluate candidate's ability to communicate through exercises.
- **Contracted** with Gander Mountain for external scenario training (bias based policing and fair and impartial training; Blue Ribbon Panel recommendation).
- **Hired and trained** 15 new sworn officers.



Police continued:

- **Applied and awarded** two grants totaling \$41,745 for SPD training equipment.
- **Applied and awarded** Edward Byrne Memorial Assistance Grant: \$24,057, earmarked to purchase ballistic shields and AEDs.
- **Applied and awarded** Edward Byrne JAG FDLE/SCSO Grant: \$17,688.37, earmarked to enhance tactical equipment.
- **Purchased and made operational** 20 officer body cameras, following extensive testing and valuation. Wearing the body-worn camera would allow for the recording of the officer's activity during calls and arrests. An additional 60 body cameras are planned for 2014. The plan is to equip every officer with this equipment within the next 12-24 months.
- **Purchased a sufficient number of GPS units** so that every patrol vehicle's location will be tracked. This will support Command and Control as well as officer safety issues. This technology will be made operational within the next 30-90 days.



Police continued:

- **Engaged** the community through door to door “Walk and Talks” within the community. To date there have been 16 “Walk and Talks” since May of this year.
- **Implemented** suggestions from Blue Ribbon Panel, community relations assessment report such as agency sensitivity training and a Community Relations Unit.
- **Held** Sanford Police Department’s first Police Week Memorial ceremony on May 15, 2013.
- **Held** Sanford Police Department’s First Promotional and Hiring Ceremonies.
- **Implemented** new Promotional Testing Process.
- **Hired** new Chief from outside of the community.
- **Developing** the Police Department First Strategic plan.
- **Created** Neighborhood Response Unit (NRU) and is a significant factor in reducing crime overall throughout the city.
- **Held** Meetings with citizens, Chief and Command Staff.



Police continued:

- **Developed** plans for “pre, during and post Zimmerman trial” actions in conjunction with Seminole County Sheriff, FBI, ATF, FDLE, FHP and other surrounding Sheriff departments and Police agencies.
As a result of that preparation, the City of Sanford remained safe with no arrest from any protest within that city or county area.
- **Very** successful National Night Out.
- Volunteers **supported** and **participated** in over 60 community events throughout the city.
- **Attended** numerous community meetings in regards to public safety, community redevelopment and engagement.
- **Graduated** 242 DARE students
- **Calls** for service 112,163
- **Issued** Citations: 7865



Public Works

Major projects:

- **RiverWalk Phase II**
 - \$4.2 million Florida Department Of Transportation (FDOT) Transportation Safety Enhancement Funds, \$2 million Seminole County's cost share of 2nd Generation Funds
- **Persimmon Avenue Local Agency Program (LAP) Sidewalk Project**
 - \$80,000 LAP Funds for design, \$400,000 LAP funds for Construction
- **Persimmon Avenue Widening Project**
 - \$480,000 FDOT Strategic Intermodal System (SIS) Funds
- **U.S. 17-92 Lighting Project**
 - \$55,000 17-92 CRA Reimbursement
- **U.S. 17-92 Beautification Project**
 - \$350,000 17-92 CRA Reimbursement for design 1.4 million earmarked for construction
- **Sanford Marina Day Boat Slips**
 - Grant Amount: \$200,000 Land and Water Conservation Fund
 - Grant amount: \$40,813 Seminole County Boating Improvement Program
 - Grant Amount: \$200,000 Florida Boating Improvement Program



Public Works continued:

Major projects:

- **Equipment Purchase**
 - Grant Amount: \$10,000 Urban and Community Forestry
- **Coastline Park Trailhead**
 - Grant Amount: \$75,000 Recreational Trails Program
 - Grant Amount: \$200,000 Land and Water Conservation Fund
- **Memorial Park Erosion Mitigation**
 - Grant Amount: \$40,697 Seminole County Boating Improvement Program
- **Amtrak Auto Train and SunRail Station Access Improvements**
 - Grant amount: \$750,000, Tiger Grant
- **Goldsboro Trail**
 - Grant Amount: \$200,000 Recreation Trail Program Grant

Public Works continued:

- **Upgraded and installed** new street signs throughout the city. There are many safety benefits that will help drivers. For example, having signs that are easy to read will make driving safer. Improved speed limit signs will enable drivers to more accurately adjust to different speeds on different roads. Traffic signs are also important for helping with directions. Many of the signs on roadways include assistance for finding specific locations in your city. This safety benefit will affect the entire community by making it safer. Some of the changes made to traffic signs will include improvements in reflective lettering. These changes also have safety benefits. Reflective letters can be seen well during the evening and at night.
- **Installed** 6"x24" Dead End signs and 6"x24" No Outlet signs city wide on streets that warranted them; by doing this we have removed the old 30"x30" Dead End and No Outlet signs and poles. The new signs are installed on a 14.5 " cantilevers then attached to the U-Channel behind the Stop signs for better reflectivity, visibility and makes the intersections look better. By doing this it will save money using the 6"x24" sign blanks compare to using the larger 30"x30 sign blanks and installing extra poles that are needed to put the signs on.
- **Received** positive input from citizens knowing that the old sign has been removed from their property and attached the new 6"x24" behind the stop signs. Also the Public Safety Department likes the new signs. It helps them know the side street is a Dead End or No Outlet before they turn onto the streets.
- **Fabricated and installed** over 150 of the 6"x24" Dead End and No Outlet signs. The prices for a 30"x30" blanks is \$12.34 each plus 12' U-Channel \$21.11 each, compared to the 6"x24" sign blanks \$2.19 each plus the 14.5" cantilever which is \$5.86 each, the savings and improvements speaks for itself.

Recreation

- **Generated** over \$ 15,000,000 in Economic Impact in Sanford this past year.
- **Utilized** 18,386 volunteer hours or the equivalent of more than 9 full-time employees. Volunteers represent a savings of \$162,302 to the city.
- **Assisted** with the planning of Celebrate Sanford. A new event to highlight our great city.
- **Hosted** a variety of special events for all ages including; Halloween's Spooky Hollow, Christmas in the Square, Christmas Illuminated Parade, Easter EGGstravaganza, Memorial Day Parade and Ceremony, Star Spangled Sanford, Celebrate Sanford and Celery City Car Cruise. Recreation Department also hosted special events for seniors in its community centers for events such as Christmas, Valentine's Day, Westside Red & White Ball, Spring Fling, and Christmas Gala. We also proudly hosted multiple swim meets and water polo tournaments.
- **Partnered** with the Dr. Martin Luther King, Jr. Advisory Committee and the Seminole County Area Veterans Advisory Committee to promote certain holidays greatly respected in our community including Dr. Martin Luther King, Jr. Day, Veterans Day and Memorial Day.
- **Hosted** the Annual Golden Age Games (for 39 years now) with events in Archery, Basketball Shooting, Golf, Tennis, Table Tennis, Track and Field, Swimming, Ballroom and Social Dancing and Horseshoes. The Golden Age Games is the "Oldest Senior Games" in the country.



Recreation continued:



- **Provided** Swimming Lessons to nearly 600 children under the age of 12 at the Larry A. Dale Aquatic Center with 150 Children enrolled in the year round USA swim team. A combined total of 2,500 youth and adults participating in city athletic programs and events.
- **Assisted** with assuming Mayfair Golf Course operations. Currently process daily deposits and purchasing invoices from Mayfair Country Club.
- **Sponsored** the First Annual Special Kids Soap Box Derby Race. This race allows special needs children to enjoy the thrill of downhill Soap Box Derby racing.
- **The Central Florida Soap Box Derby** received the United States “National Favorite Rally City” Award for the 26th Annual Derby Season.
- **Partnered** with the Seminole County Family in Transition Program (**F.I.T.**) in order to provide scholarships for children to attend the City of Sanford Summer Camp Program.
- **Hosted The State Youth Baseball Tournament.** Teams from throughout the state visited our city over four days in July.
- **Florida Collegiate Summer League** (Sanford River Rats) celebrated their 10th Anniversary in June.
- **Coordinated** over 210 events at the Sanford Civic Center



Utilities

Water Main Looping Projects :

- Meisch Road and 5th Street, \$202,040
- Airport loop along Red Cleveland and Control Tower Lane, \$248,116
- Celery Avenue, SR 415 Water Line Loop, \$85,267
- East S.R. 46 from Upsala Road to the East, \$121,225
- Sanford Avenue water main relocation from 6th Street to 11th, \$258,061
- Upsala Road water, reclaim, and force main relocations, in advance of Seminole Counties Drainage Improvements, \$208,458



Utilities continued:

Water Quality Improvements/ Pipe Bursting - On-Going Projects: (Pulling a new pipe through an existing pipe)

- Highland Park Area– This includes the area between U.S. 17-92 and Sanford Avenue and between 20th Street to 24th Street.
- Holly Avenue and 3rd Street
- 15th and Bell Avenue
- Grandview Area– This includes Lily Court, 24th Street, Grandview Avenue, and 20th Street.
- Pinecrest Area– This includes all of the Pinecrest area between 27th Street to Airport Boulevard, French Avenue to Sanford Avenue.



Utilities continued:

During this fiscal year the Inspection Team also completed site inspections on:

- Army Reserve building on Lake Mary Boulevard
- Southgate Property on Rinehart Road
- Cheddars
- Longhorn Steakhouse
- Carrabas Italian Grill
- St. James House of Prayer
- Also completed 190 dual use water and reclaim cross connection inspections
- 50 Clearance for Occupancy
- Continued surveying, inspections, and notification of installation, maintenance, and testing of private sector backflow devices.



Utilities continued:

- **Completed** large meter change outs for Mariners Village, Sanford Landing, Dalton Place, Seminole County Health Dept., New Tribes, Page School, Hamilton School, Sanford Middle, Crooms Academy, Bram Towers, Sail Point Apartments and the Seminole County Services Building.
- **Replaced** (4) Fire Hydrants at the following locations: 16th & Peach Avenue, 1925 Holly, Harris & Southwest Road, & Olive Avenue & W. 14th Street.
- **Completed** the installation of 800ft of 2" poly pipe at 25th & Willow; and 400ft of 2" poly pipe at Clinton & Glenway; 250ft of 2" reclaim at E. 11th between Palmetto and Sanford Avenue; 200ft of 2" reclaim and Bore at U.S. 17/92 & 11th Street.
- **Built and installed** (20) valves & (50) controllers on the Vacuum Sewer System.
- **Re-Lined** 3,059ft of sewer pipe with American Infrastructure Technologies.
- **Installed** (3) manholes at 24th Place & U.S. 17-92, 406 Rosalia, & 4th between Locust and 7th Street.



Utilities continued:

Leak Detection Program

- **Created** a leak detection program which is used to find leaks throughout the distribution system.
- **Helps** to conserve water by pinpointing areas where pipeline needs to be replaced.
- **Uses** an Xmic Ground Microphone System and SoundSens Noise Logging Correlator to find leaks throughout the distribution system by listening to meters, valves, and hydrants.



Utilities continued:

Pine Crest II lift station was designed in house by the Utility Department and the installation was contracted out. The low bidder was L7 Construction.

- The objective of the project was to remove the old lift station building, improve the flow capacity and provide automatic emergency backup power to prevent over flows during power outages. Over the years the building had become an eye sore to the area and a hazard to work in and maintain.
- The project ran from 9/22/12 to 1/19/13 and was completed on time within the 120 day time-frame.
 - Site work cost including demo, installation, and materials.....\$109,900
 - City purchase; pumps, generator, control panel cost\$56,000
 - Total project cost..... \$165,900



Before



After

Utilities continued:

- **Re-roofed** historic French Avenue Water Booster Plant Building.
- **Installed** variable frequency drives on three (3) NWRP Distribution Pumps.
- **Installed** variable frequency drives on two (2) Reclaim Water Booster Plant Pumps.
- **Installed** permanent onsite generator at Airport 3 Lift Station.
- **Upgraded** two pumps and replaced pump suction lines at Wynnwood Lift Station.
- **Upgraded** Supervisory Control And Data Acquisition (SCADA) controls for ML Elevated Tank enabling operator to control pump and fill valve.
- **Replaced** altitude valve at the Silver Lake Elevated Tank.
- **Replaced** complete electrical service at the 15th & Oak Lift Station from FPL transformer pole to lift station, including trenching and installing 300+ feet of conduit and wiring.



Economic Development

- **Selected** a new Economic Development Director.
- **Partnered** with Seminole County to incentivize the expansion of an existing Sanford business (American Builders Supply) to build a new truss plant at the Orlando Sanford International Airport, creating over 104 new jobs over the next 3 years with an average salary of \$34,250 and a capital investment of over \$2,937,800.
- **Partnered** with Seminole County, the Metro Orlando EDC and the State of Florida to incentivize the relocation of the corporate headquarters of Earnest Products, to purchase a vacant 224,000 square foot building at Mellonville Avenue and Lake Mary Boulevard. The project will create over 111 new-to-Sanford jobs with a capital investment of over \$14,980,000.
- **Assisted** All Pro Freight in the relocation of its company headquarters resulting in the construction of a new 56,000 square foot warehouse/distribution facility on Jewett Lane and the creation of 112 new-to-Sanford jobs.



Economic Development continued:

- **Coordinated** with the City's Public Information Officer to implement a positive promotion and advertising initiative for Sanford in local and regional media, including newspapers, magazines and video.
- **Incentivized** through the Sanford CRA the design and initial development of the Sanford Avenue Streetscape, the demolition of the old post office and initiated the marketing of the site for development, and the purchase of the public parking lot on First Street.
- **Facilitated** 11 public meetings for the Sanford CRA.
- **Participated** in the Seminole County's 17/92 CRA technical review committee (TAC).
- **Coordinated** the public meetings for the Community Visioning and Strategic Planning Process, Imagine Sanford.



Community Development Block Grant (CDBG)

Total CDBG expenditures - \$775,828

Total NSP expenditures - \$612,242

- **Awarded** a \$38,500 grant to Youth Empowerment Leadership Development Academy to employ 33 youth for the summer.
- **Awarded** a \$65,000 grant to fund minor home energy improvement program to assist 10 low income households in Goldsboro and Georgetown with grants up to \$5,000 (4 houses completed).
- **Awarded** \$35,000 for new pavilion, table and grill at Academy Manor Park.
- **Awarded** grants totaling \$45,000 to 6 businesses on Historic Goldsboro Boulevard for physical improvements.
- **Purchased** and rehabilitating 8 foreclosed properties for low and moderate income households.
- **Acquired** and **reconstructed** 2 properties for low income households.
- **Demolished** 8 abandoned and blighted houses in the Goldsboro and Georgetown area.



This rehabilitation project
is being made possible by the

City of Sanford

with funds from the
Community Development Block Grant Program.

Community Development Block Grant (CDBG) continued:

- **Developed** the Immediate Needs housing rehabilitation program to assist low and moderate income house holds with plumbing, electrical, roofing, heating and air conditioning repairs with grants up to \$15,000 (3 houses completed).
- **Developed** the Roof Repair and Replacement Program that provided \$6,000 grants for seniors and disabled low and moderate income households in need of roof repairs (7 roofs completed).
- **Rehabilitated** one house for transitioning homeless families in partnership with Seminole County and Harvest Time International .
- **Installed** 9,000 linear feet of new sidewalks in Goldsboro and Georgetown.



Looking toward FY 2014

The future's bright for the City of Sanford. Staff continue to be dedicated to the citizens of Sanford providing services and programs that offer an outstanding quality of life for all that live, work and play in our great city.

